giorno di quotazione



GENERALFINANCE H1 2022 Financial Results

# 2022 ITALIAN EXCELLENCES Mid Corporate Conference

October 12, 2022

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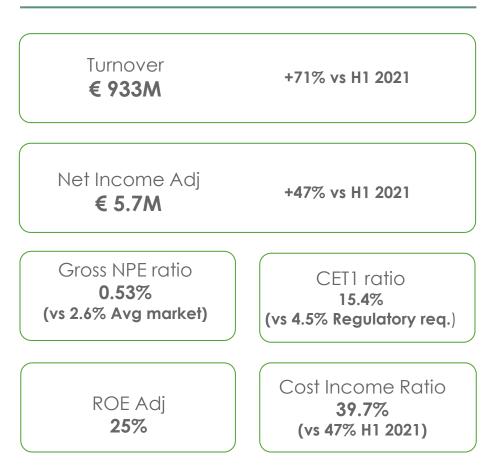
### Generalfinance: Factoring, Digital, Low Risk

**Overview and business model** 



### Generalfinance: Factoring Digital Low Risk player

- Leading independent player in the white space of factoring for Distressed Italian SMEs, unserved by traditional banks, with no comparable companies
- Digital platform enables unique efficiency, knowledge of clients (competitive advantage) and better risk management
- Competitive advantage with tailor-made services to customers by using a unique in-house Scoring and Rating system and high sector diversification
- Excellent risk management due to digital platform data management and managerial proven experience
- Strong growth opportunities supported by sound capital and excellent funding structure
- Management with a solid experience in financial services to distressed companies, as well as significant skills in business development





#### **KEY FIGURES H1 2022**

### Value proposition, distinctive features and value chain

#### Value proposition

Generalfinance offers its customers (mostly companies under financial stress) rapid and customized interventions for the financing of the working capital and trade receivables, covering the entire supply chain finance



"Revolving" relationship (LIR<sup>1</sup> at 24 months) in a predominantly "notification" mode and, where applicable, "acceptance" of the debt

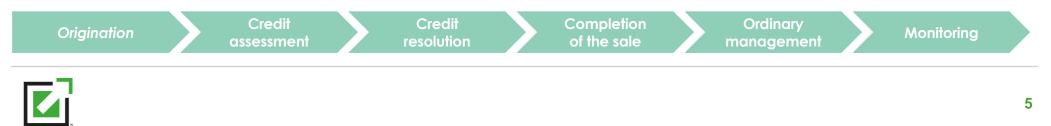
#### Distinctive skills

- o Consolidated expertise throughout the entire process
- End-to-end in-house valuation process, tailored to customer specifications
- Strong risk reduction and diversification mechanisms
- In-house-developed proprietary factoring platform to support business specifications
- Fast operational processes and capability to provide
   bridge financing within turnaround processes

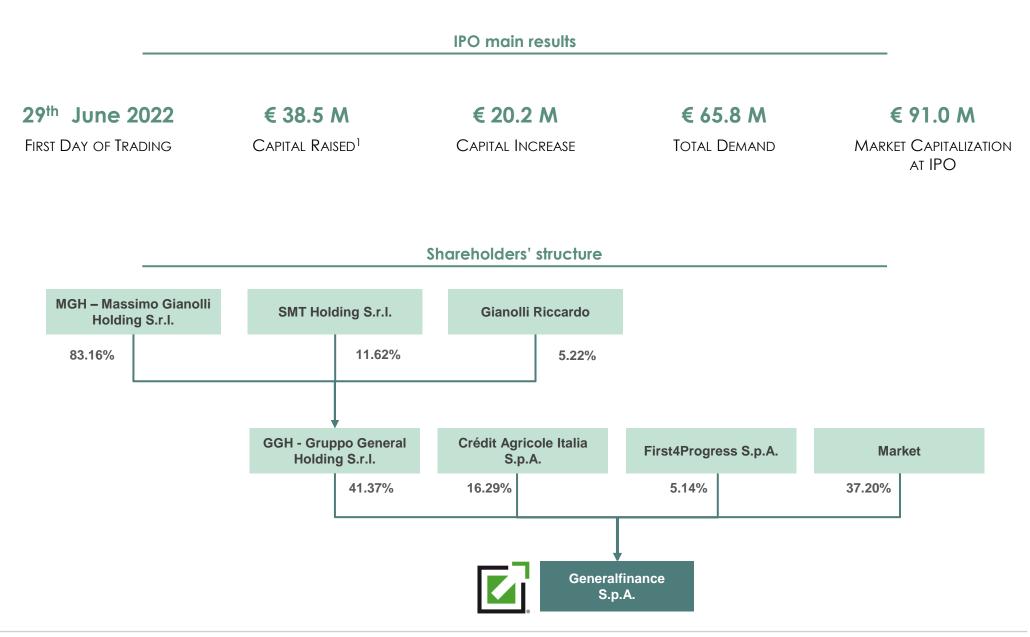
#### 3

#### Generalfinance masters all the crossroads of the value chain

- o All operational steps and core activities are carried out internally by Generalfinance's dedicated structures
- Generalfinance does not relies on external consultants to assess the creditworthiness of sellers and debtors but owns all the skills
- The process is reinforced by credit insurance policies provided by Allianz Trade insurance company which, during the risk acquisition phase, performs an independent assessment of the assigned debtors, providing Generalfinance a feedback on the results of their assessment



### IPO and updated shareholder base

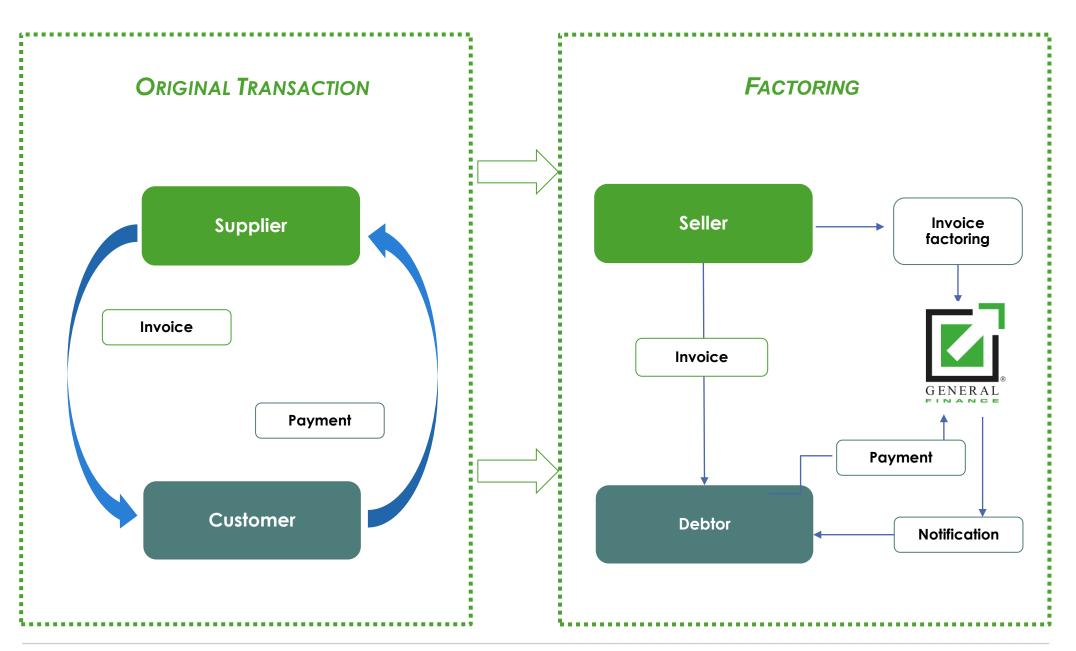




### Factoring market and distressed financing



What is Factoring? (1/2)





### What is Factoring? (2/2)

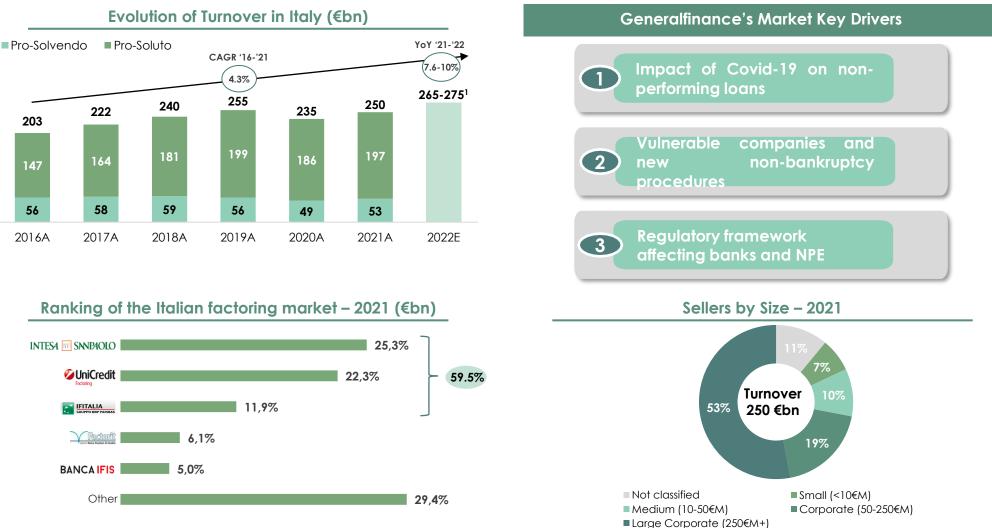




Source: Management

### An attractive market with key growth drivers

In the overall fast growing factoring market (turnover in Italy is expected to grow from € 250bn in 2021 up to €269-€275bn in 2022) Generalfinance focuses on distressed sellers (UTP, forborne and past due) with a portfolio of performing debtors (in bonis)



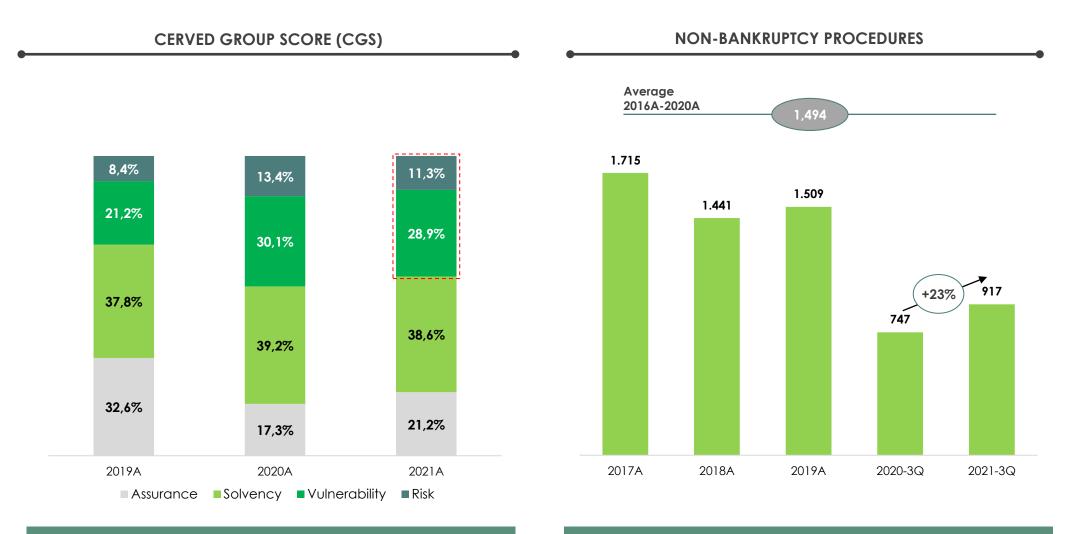


Notes: (1) range of values estimated in the last Assifact report «ForeFact» 22

Source: Assifact, Banca d'Italia, Banca IFIS Market Watch, report PWC, company balance sheets and website

Factoring

#### Vulnerable companies and new non-bankruptcy procedures



More than 40% of SMEs are in vulnerability or risk condition

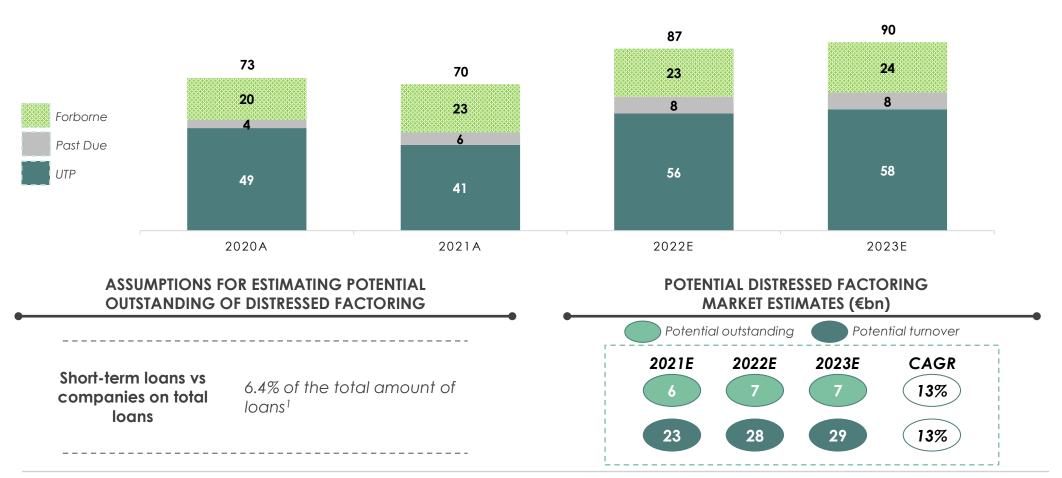
An annual average (2016-2020) of 1,494 companies entered nonbankruptcy procedures



### The potential market for Generalfinance

 The 2020 recession has affected the trend of the UTP/Past Due/Forborne stock, which is the best proxy of the Generalfinance's niche market, with an expected growth from 70bn in 2021E to 90bn in 2023E

#### EVOLUTION OF NON-PERFORMING EXPOSURES IN ITALY (€bn)





Notes: 1) Excluding Repo and Current Accounts

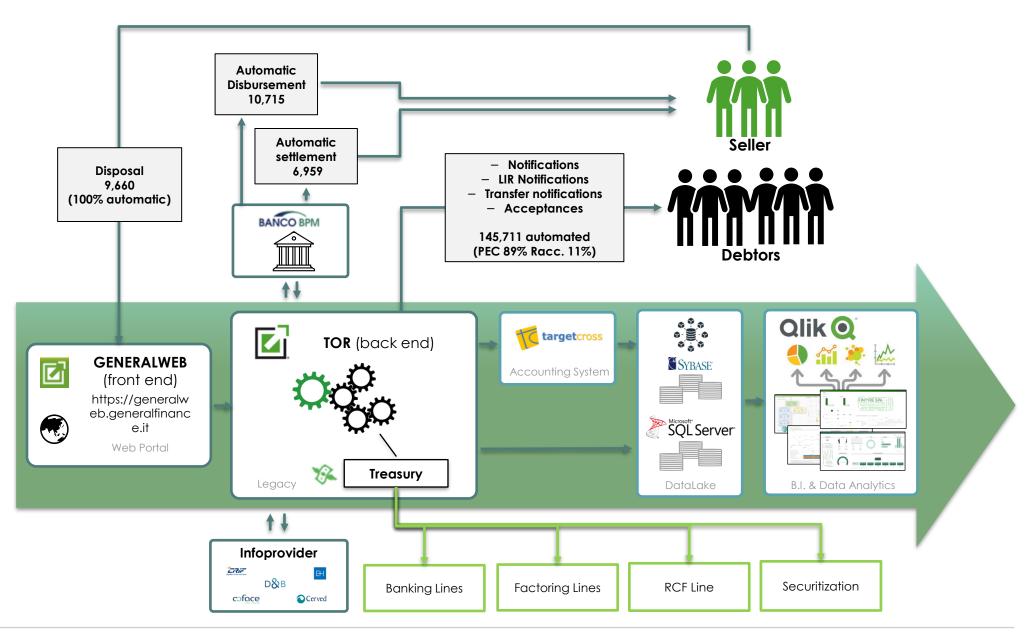
Source: Assifact, Prometeia, Banca d'Italia, Banca IFIS Market Watch, report PWC, company balance sheets and website

NPE

Digital, Low Risk Player



### **Digital factoring – L12M KPI**





### From Funding to Operations

VERTICAL SPECIALIST COVERING THE ENTIRE VAL	UE CHAIN				
The Company has a stable and diversified available lines of credit allowing of disbursements of	g for an optimal mana			erent	
Solid network and strong reputation are at the base of Generalfinance	Turnover generated	2019A	2020A	2021A	H1 2022



**FUNDING** 

Solid network and strong reputation are at the base of Generalfinance turnover (81%) while the remaining part (19%) is originated through formal agreements with agents and brokers

Turnover generated by (%)	2019A	2020A	2021A	H1 2022
Generalfinance's Network	93%	96%	96%	97%
Third Parties	7%	4%	4%	3%

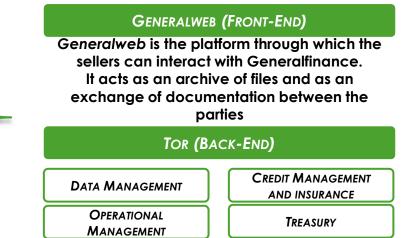
Digital

OPERATIONS											
€K	2019A	2020A	2021A	H1 202							
Capex- Intangibles	199	611	1,096	280							

the few Italians Factors to have developed an in-house proprietary platform allowing for custom solutions (scoring in c.15 days)

Generalfinance is among

The proprietary platform enables to perform further additional analysis and guarantees a high level of flexibility and a constant monitoring activity





Total CapEx

**Capex** - Tangibles

487

686

456

1,067 1,685

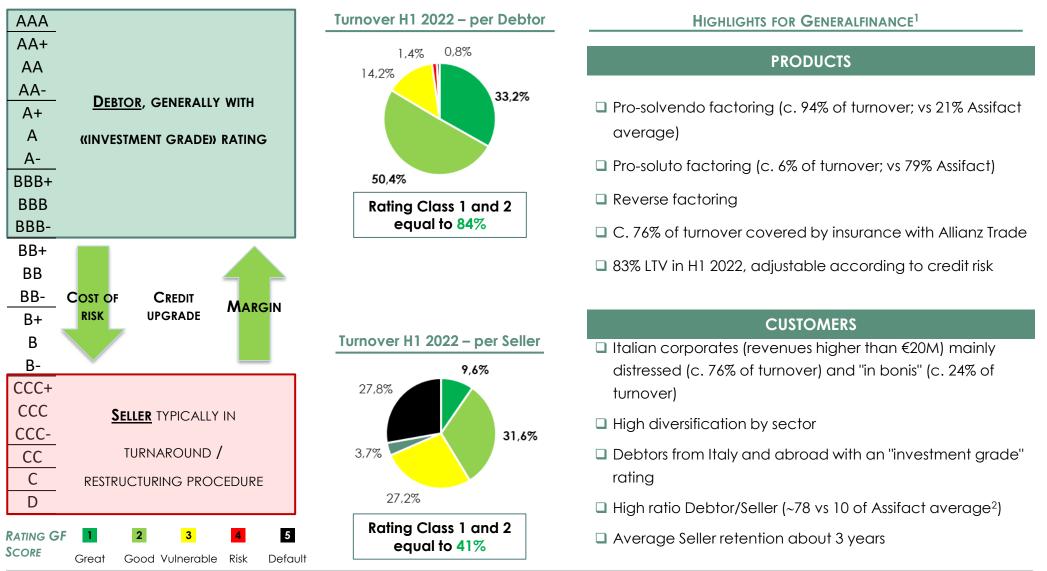
547

159

439

### A unique business model

The peculiarity of Generalfinance's business model is the choice of Seller–Debtor, where clients (Sellers) typically have a low credit rating (turnaround situation) while the Debtors underlying customer loans refer to a high credit rating (investment grade)

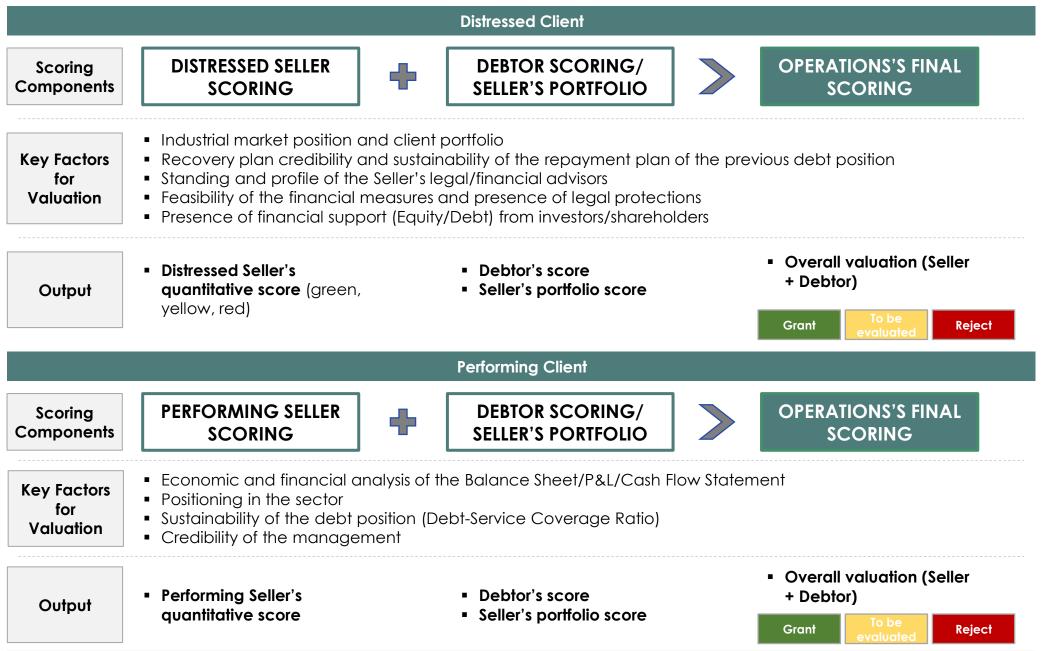


#### Source: Management

Notes: 1) Generalfinance data refers to 1H 2022; Assifact data refers to FY 2021; 2) Assifact data net of household debtors.

Low Risk

#### **Valuation Framework**





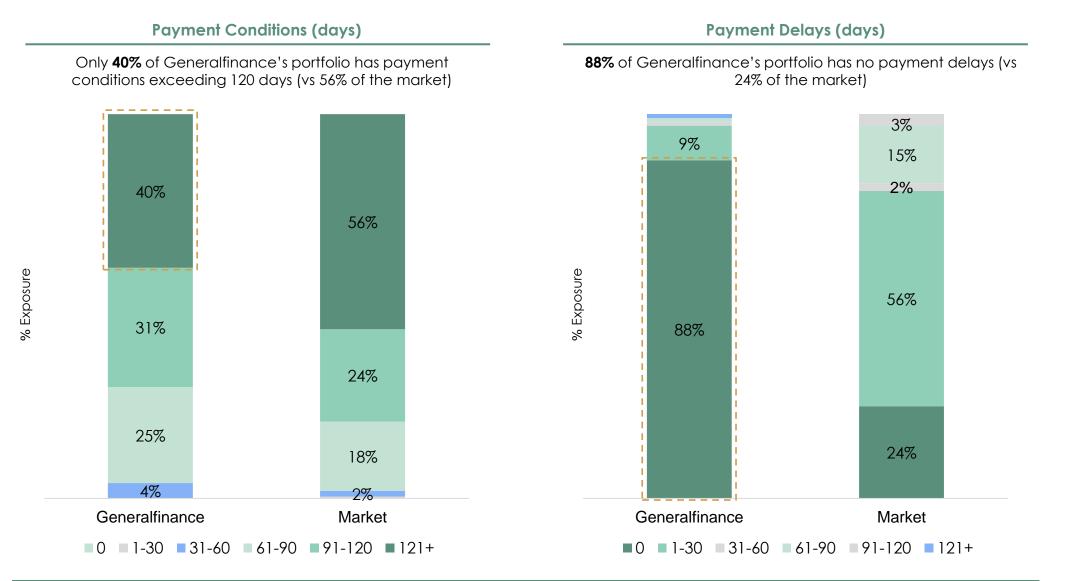
#### **Debtor Scoring**

Macro score	Indicator	Assessment details
	BRI	<ul> <li>Counterparty summary assessment considering the economic and financial aspects, the history of the company, the shareholders structure, etc.</li> </ul>
	CGS ©Cerved	<ul> <li>Counterparty summary assessment considering the economic and financial aspects, the history of the company, the shareholders structure, etc.</li> </ul>
Commercial score	Rating Score <sub>D&amp;B</sub>	<ul> <li>Counterparty summary assessment considering the economic and financial aspects, the history of the company, the shareholders structure, etc.</li> </ul>
	Delinquency Score D&B	<ul> <li>Probability of late payments over the next 12 months</li> </ul>
	Failure Score <sub>D&amp;B</sub>	<ul> <li>Company probability of default over the next 12 months</li> </ul>
Payments	Paydex	<ul> <li>Score on the counterparty's payment performance</li> </ul>
score	Payline Cerved	<ul> <li>Score on the counterparty's payment performance</li> </ul>
Credit	Grade Allianz Trade Allianz (1) Allianz	<ul> <li>Degree of credit insurability</li> </ul>
insurability score	DRA cofoce	<ul> <li>Degree of credit insurability</li> <li>Coface – in progress</li> </ul>
Credit insurance		<ul> <li>Insurance partnership with Allianz Trade to insure up to 100% of the credit cross, starting from amounts above 30k</li> </ul>



#### A Model Difficult-to-Replicate

Low Risk



Generalfinance boasts a portfolio quality, both in terms of Payment Conditions and Payment Delays, higher than the rest of the market



### **Risk reduction in Distressed Factoring**

Given that the majority of Generalfinance's turnover is realized towards distressed Sellers, the Company can benefit from a reduction in risk, because of 3 main factors



#### Lower Credit Risk

- Effects of insolvency proceedings on financial position (ex. credit write-offs)
- o Recovery and relaunch plan
- Possible change in the Governance
- Possible capital injection or new financing
- Predeductibility (i.e., superpriority) of receivables arising from loans disbursed in execution of the plan and loans disbursed prior to the submission of the composition with creditors plan, respectively, if the conditions provided by the regulations are met



#### Lower Operating Risk

- Court approval (arrangement with creditors, restructuring agreement)
- Supervision by the court commissioner (arrangement with creditors)
- Presence of high standing Financial Advisors and Legal Counsels
- Management change



Low Risk

#### Lower Risk of Clawback Action

- Financial assistance for the implementation of the agreement / plan / arrangement with creditors with exemptions from clawback actions
- Authorization for bridge financing (in these cases, the risk of clawback actions is excluded on a de facto basis)
- Factoring law and related protections (clawback actions regarding collections from assigned debtors)

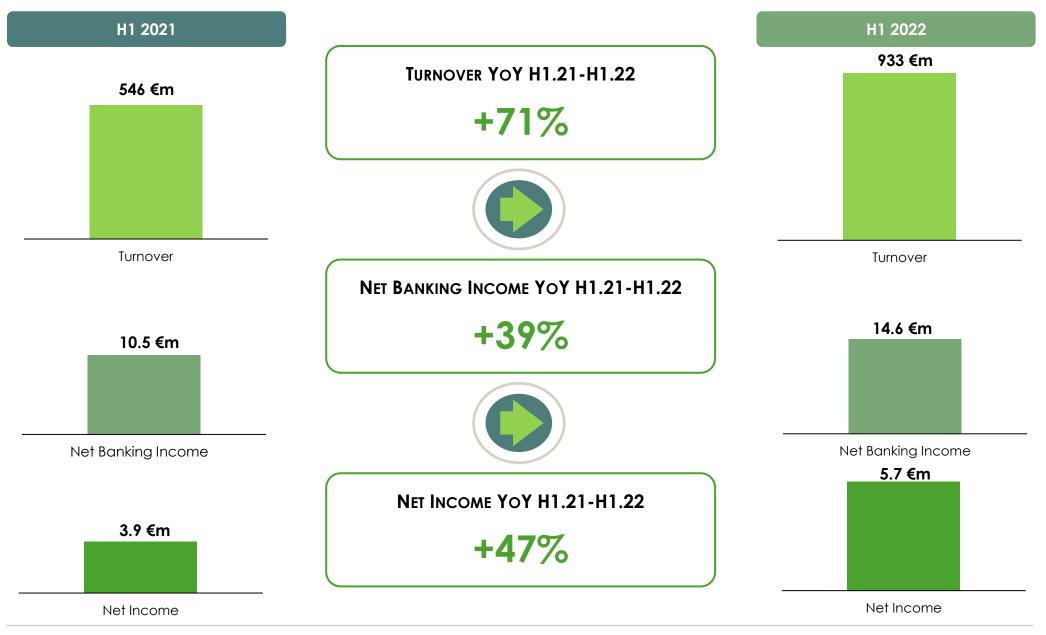


#### A sustainable Growth

### Generalfinance's financials



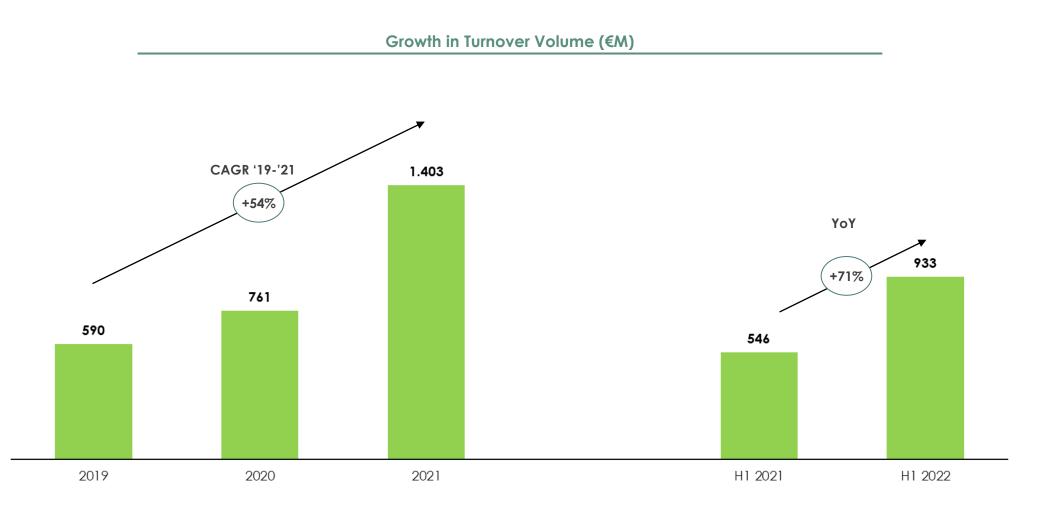
### Main KPIs behind our H1 results - adjusted figures



GENERAL GENERAL Source: Company financial statements

Note: Turnover includes Future receivables; Net Income Adj, see slide 15 for the detailed calculation

#### Turnover – historical series



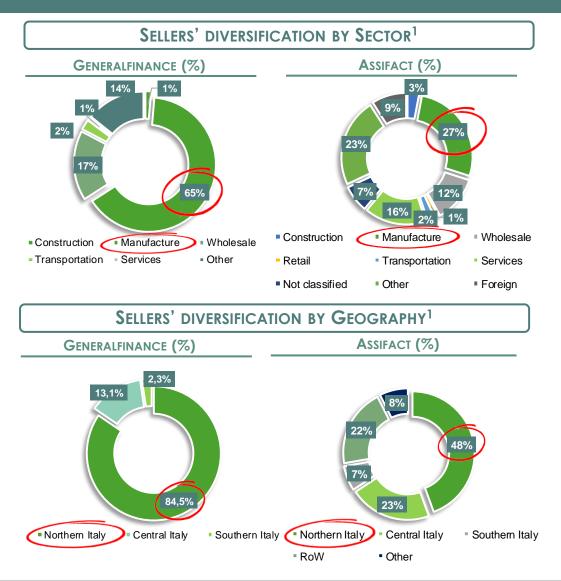
2022 annual growth rate (71%) above the CAGR '19-'21



Sources: Company financial statements; Management accounts Note: Turnover includes Future receivables

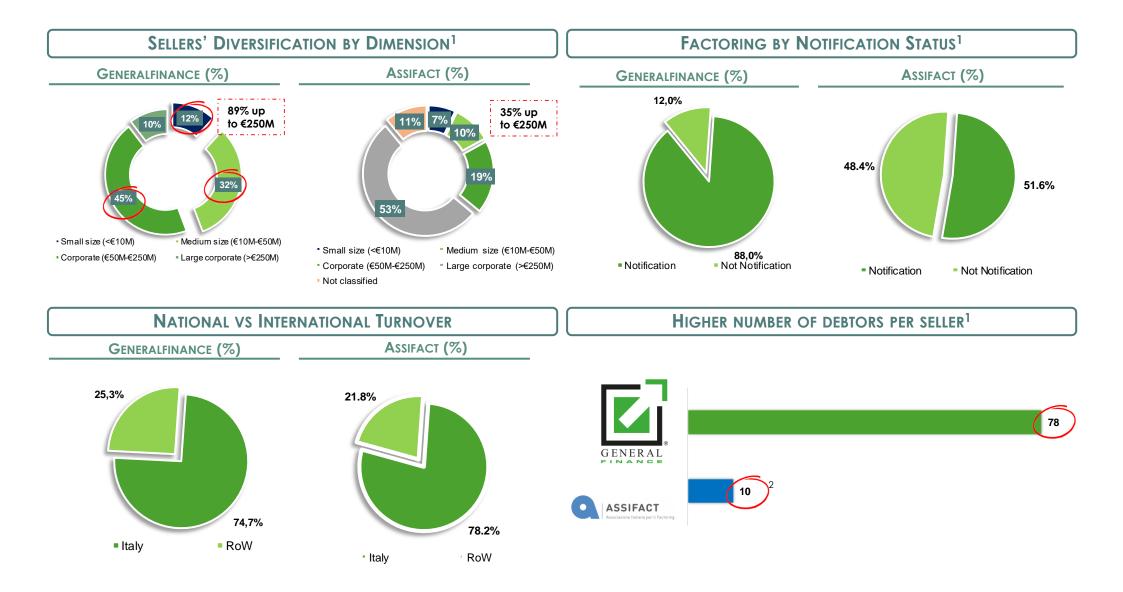
#### Turnover breakdown vs system average

#### At the core of the business model, Generalfinance has a perfect balance in terms of:



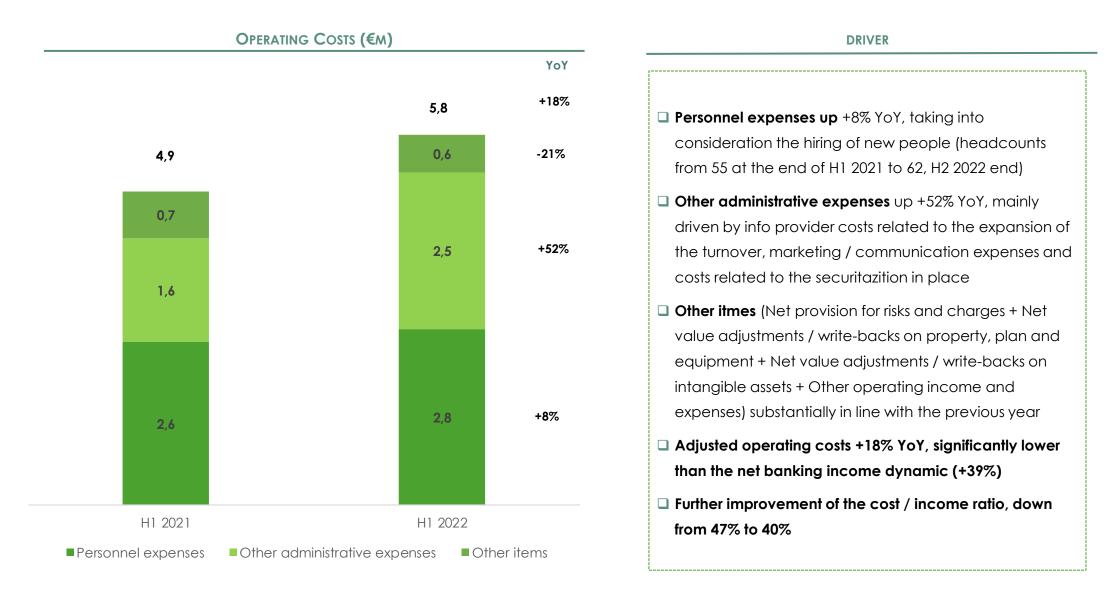
GENER A

#### Turnover breakdown vs system average





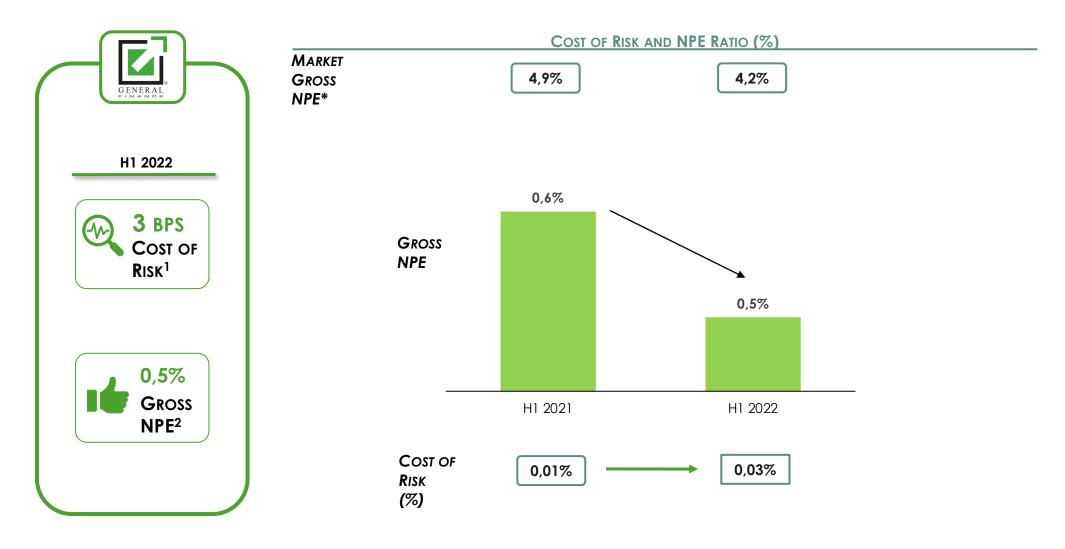
#### Costs Structure & Bottom Line – adjusted figures





Notes: ; Operating costs as of 1H 2022 adjusted; Other items = Net provision for risks and charges + Net value adjustments / write-backs on property, plan and equipment + Net value adjustments / write-backs on intangible assets + Other operating income and expenses

## Asset quality – Cost of Risk and NPE ratio



GENERALFINANCE HAS A LOWER COST OF RISK AND A NON-PERFORMING EXPOSURE COMPARED TO THE MARKET THANKS TO ITS UNIQUE AND EFFECTIVE BUSINESS MODEL ENABLING A CONSTANT MITIGATION OF CREDIT RISK



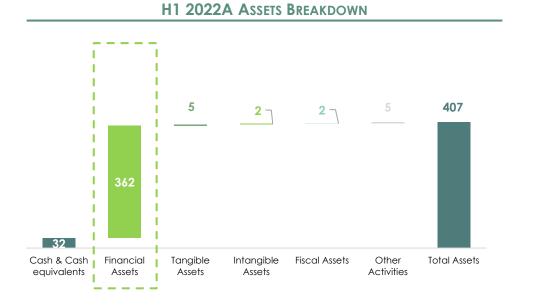
#### The main KPIs behind our business – adjusted figures

Income Statement (€m)	2019A	2020A	2021A	CAGR '19-'21	H1 2021	H1 2022 adj	YoY
Interest Margin	3,4	4,1	6,2	35,0%	2,7	3,8	38%
Net Fee and Commission Income	10,1	13,1	17,7	32,4%	7,8	10,8	39%
Net Interest and Other Banking Income	13,5	17,2	23,9	33,1%	10,5	1 <b>4,6</b>	39%
							18%
Operating Costs	(6,9)	(8,4)	(9,8)	19,2%	(4,9)	(5,8)	
Profit for the year	4,2	5,3	9,5	50,4%	3,9	5,7	47%
(€m)	2019A	2020A	2021A	CAGR '19-'21	H1 2021	H1 2022	YoY
Turnover	590,0	761,0	1.403,0	54,2%	545,5	932,6	71,0%
Disbursed Amount	445,0	562,0	1.118,0	58,5%	432,2	776,8	79,7%
	75,4%	73,9%	79,7%	2,8%	79,2%	83,3%	5,1%
	,	,.,.	,	_/~/~		,	-,-,-
Net Banking Income / Average Loan (%)	12,2%	11,2%	9,6%	(11,3%)	10,7%	8,6%	(20,4%)
Interest Margin / Net Banking Income (%)	25,4%	23,8%	26,0%	1,2%	25,9%	25,8%	(0,4%)
Cost Income Ratio	51,0%	48,7%	40,9%	(10,4%)	46,9%	39,7%	(15,2%)
ROE (%)	27,6%	30,9%	42,0%	23,4%	34,7%	25,0%	(27,9%)
Balance Sheet (€m)	2019A	2020A	2021A	CAGR '19-'21	H1 2021	H1 2022	ΥοΥ
Cash & Cash Equivalents	16,8	24,2	33,5	41,2%	19,5	32,2	65.6%
Financial Assets	131,9	176,5	321,0	56,0%	214,6	361,7	68,6%
Other Assets	9,7	9,5	10,8	5,5%	9,8	13,2	35,3%
Total Assets	158,4	210,2	365,3	<b>51,9%</b>	243,8	407,2	67,0%
Financial Liabilities	129,0	175,4	314,6	56,2%	204,9	332,5	62,3%
Other Liabilities	10,0	12,2	18,7	36,7%	12,6	24,0	90,0%
Total Liabilities	139,0	187,6	333,3	54,8%	217,5	356,5	63.9%
Shareholder's Equity	19,4	22,6	32,0	28,4%	26,3	50,7	92,8%
• •	-						



Note: Turnover includes Future receivables; Income statement data as of 1H 2022 adjusted. ROE adj = annualized net income adj / (equity-net profit)

#### **Balance sheet overview and regulatory capital**



#### H1 2022A LIABILITIES AND EQUITY BREAKDOWN

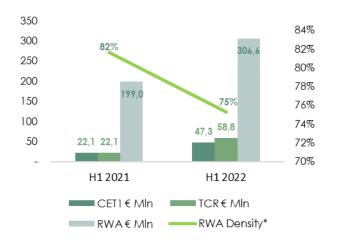


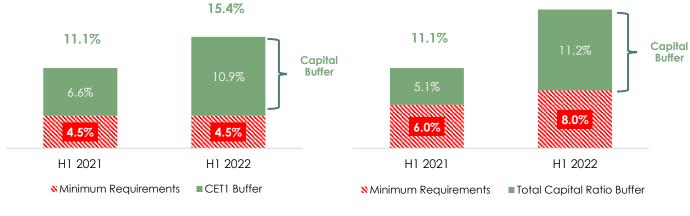
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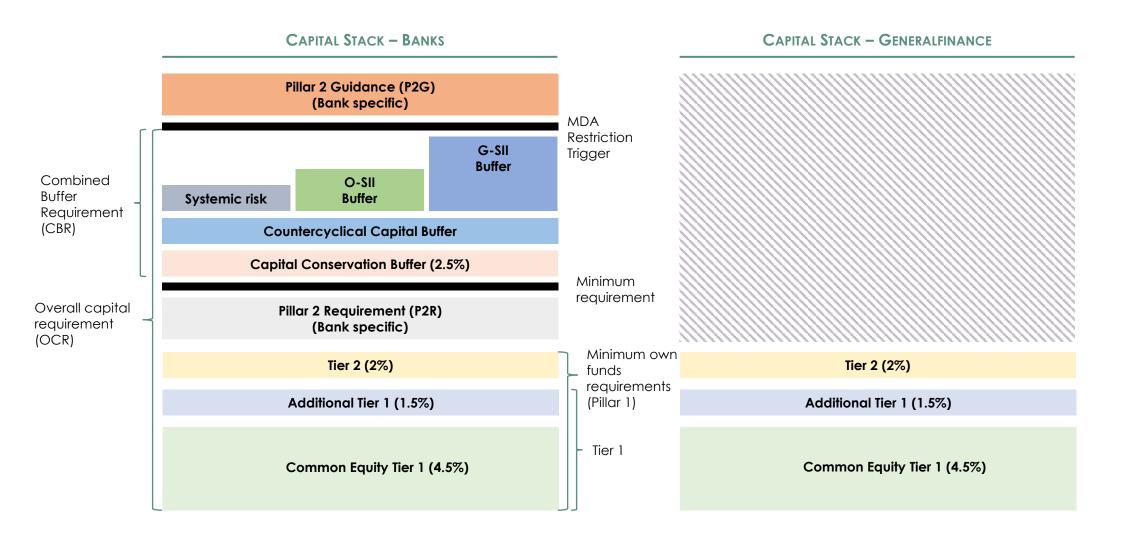
19.2%





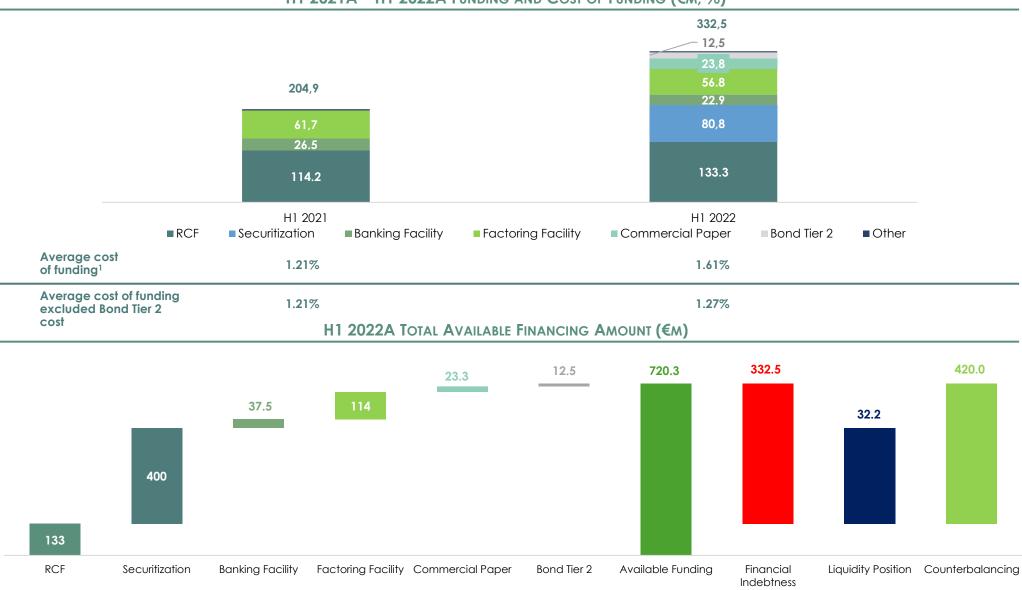


### Capital Stack – A capital light lending business





#### **Funding evolution**



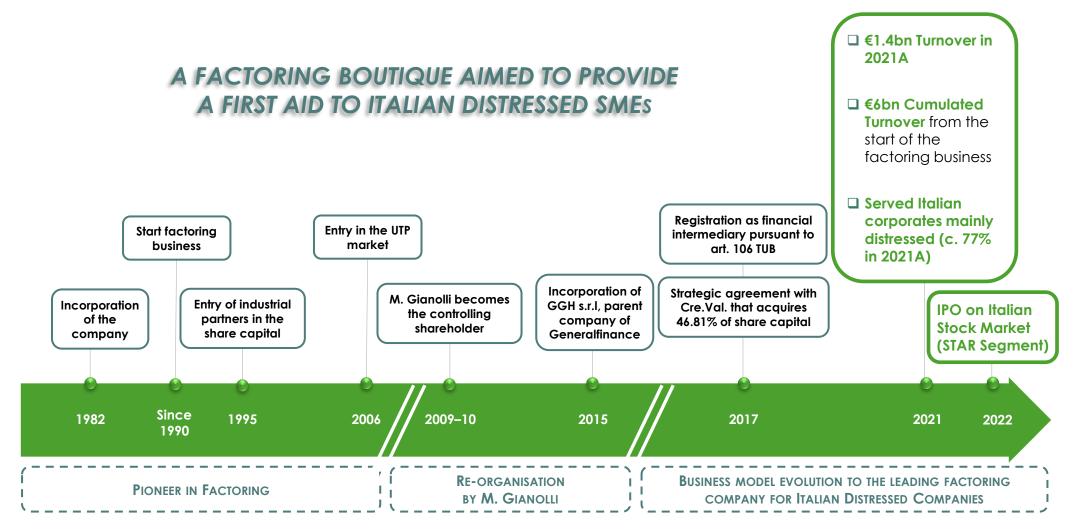
#### H1 2021A - H1 2022A FUNDING AND COST OF FUNDING (€M, %)



#### Annexes



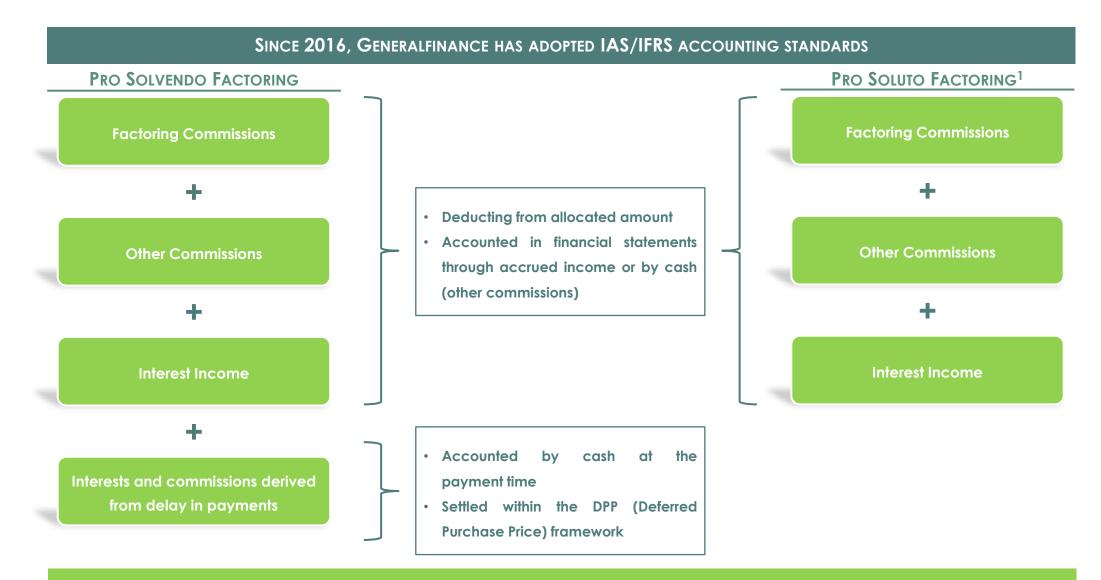
#### A successful history



Long Standing Experience, Specialisation and Unique Positioning



### Top line components



SIMPLE AND TRANSPARENT P&L PAIRED WITH ALMOST NO VOLATILITY OF FAIR VALUE / CREDIT ADJUSTMENT



#### **Revenues' generation – example**

PRO SOLVENDO TRANSACTION		Formula	Accounting
Valore nominale cessione (fattura)	100,000.00	а	
% anticipazione	80%	b	
Importo erogato lordo	80,000.00	c = a x b	
Giorni erogazione (data scadenza-data erogazione)	88	e	
Tasso contrattuale	4.00%	f	
Interessi contrattuali	789.04	g = (c x f x (e+2)) / 365	ricavi riscontati fino a scadenza
Giorni credito (data scadenza-data pratica)	90	h	
Tasso commissionale	0.50%	i	
Commissioni contrattuali	1,500.00	l = a x i x (h/30)	ricavi riscontati fino a scadenza
Totale ricavi a conto economico	2,289.04	m = g + l	ricavi riscontati fino a scadenza
Importo erogato netto	77,710.96	n = c - m	
Giorni tardato pagamento	5	0	
Interessi tardato pagamento contrattuali	5.00%	p	
Commissioni tardato pagamento	0.50%	q	
Interessi tardato pagamento	54.79	r = ( c x p x o) / 365	ricavi tardato pagamento per cassa
Commissioni tardato pagamento	83.33	s = a x q x (o / 30)	ricavi tardato pagamento per cassa
Ricavi tardato pagamento	138.13	t = r + s	ricavi tardato pagamento per cassa
Importo non anticipato	20,000.00	u = a - c	
Liquidato netto	19,861.87	v = u - t	



Note: Pro soluto Factoring regarding full rights purchase IAS compliant

#### **Revenues Breakdown**

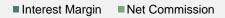
 NET BANKING INCOME (€M)
 Yor

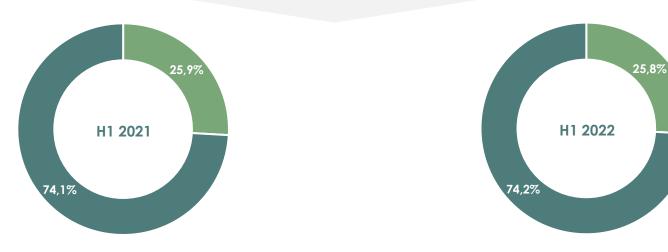
 10.5
 14.6

 7.8
 10.8

 2.7
 3.8

 H1 2021
 H1 2022







#### **Regulatory Framework**

Calendar Provisioning									
Default Period	1	2	3	4	5	6	7	8	9
Secured A	-	-	25%	35%	55%	70%	80%	85%	100%
Secured B	-	-	25%	35%	55%	80%	100%	-	-
Unsecured	-	-	35%	100%					

Based on the March 2018 BCE addendum, NPEs should be clustered in terms of default period and level of security, with a distinction between secured ('Secured A') other collateral ('Secured B') and unsecured ('Unsecure') properties. For each cluster, banks are expected to apply the above provisioning schedule such that the impaired exposure (NPLs and UTPs) is fully removed from the balance sheet by 2026.

The main implications are:

- development of a strategy for effective NPE reduction
- limiting inflows of impaired exposures into banks with a high NPE ratio
- Acceleration of credit recovery processes through the transfer / sale of positions

#### New definition of default

According to CRR 178, a default occurs when any of the following conditions occur: (i) probable default, or (ii) exposures past due by more than 90 days.

From January 1<sup>st</sup>, 2020 the European Banking Authority has introduced stricter rules to define if an exposure is in default.

Previous Reg.		NEW REG.
Thresholds	Client in default if arrears for more than 90 days, equal to at least 5% of their exposure towards the bank	Client in default if arrears of € 100 for individuals or € 500 for other exposures for more than 90 days, and at least 1% of their exposure towards the bank. (Bank of Italy can decide between 0 and 2.5%)
Compensation	Offsetting of overdue amounts against unused credit lines is possible	No compensation granted
Thresholds	Default status expires when the client settles the position	The default status remains for at least 90 days after the client settles the position

#### Other "Basel III" regulatory impacts

The envisaged tightening of current account overdrafts, which until now did not require capital provisions but could in future be subject to risk weighting for credit institutions, may have a significant impact in Italy, where they are widely used for household and PMI financing.



### **Income Statement**

Income Statement (€m)	2019A	2020A	2021A	H1 2021	H2 2022
Interest income and similar income	4,6	5,7	9,2	3,9	6,4
Interest expense and similar charges	(1,2)	(1,6)	(3,0)	(1,2)	(2,6)
INTEREST MARGIN	3,4	4,1	6,2	2,7	3,8
Fee and commission income	11,5	14,7	20,8	9,3	12,9
Fee and commission expense	(1,4)	(1,6)	(3,1)	(1,5)	(2,0)
NET FEE AND COMMISSION INCOME	10,1	13,1	17,7	7,8	10,8
Dividends and similar income	0,0	0,0	0,0	0,0	0,0
Net profi (loss) from trading	(0,0)	(0,0)	(0,0)	(0,0)	(0,0)
Net results of other financial assets and liabilities measured at fair value through profit or loss	0,0	(0,0)	0,0	0,0	0,0
NET INTEREST AND OTHER BANKING INCOME	13,5	17,2	23,9	10,5	14,6
Net value adjustments / write-backs for credit risk	(0,4)	(0,7)	(0,2)	(0,0)	(0,2)
a) Financial assets measured at amortised cost	(0,4)	(0,7)	(0,2)	(0,0)	(0,2)
NET PROFIT (LOSS) FROM FINANCIAL MANAGEMENT	13,2	16,5	23,7	10,5	14,4
Administrative expenses	(6,8)	(7,2)	(8,7)	(4,2)	(6,4)
a) Personnel expenses	(3,8)	(4,3)	(5,2)	(2,6)	(3,0)
b) Other administrative expenses	(3,0)	(3,0)	(3,4)	(1,6)	(3,4)
Net provision for risks and charges	(0,0)	(1,1)	(0,2)	(0,2)	(0,0)
b) Other net provisions	(0,0)	(1,1)	(0,2)	(0,2)	(0,0)
Net value adjustments / write-backs on property, plan and equipment	(0,6)	(0,7)	(0,7)	(0,4)	(0,4)
Net value adjustments / write-backs on intangible assets	(0,2)	(0,2)	(0,2)	(0,1)	(0,2)
Other operating income and expenses	0,8	0,8	0,1	(0,1)	(0,1)
OPERATING COSTS	(6,9)	(8,4)	(9,8)	(4,9)	(7,0)
PRE-TAX PROFIT (LOSS) FROM CURRENT OPERATIONS	6,3	8,1	13,9	5,6	7,4
Income tax for the year on current operations	(2,1)	(2,8)	(4,5)	(1,7)	(2,5)
PROFIT (LOSS) FOR THE YEAR	4,2	5,3	9,5	3,9	4,9



### **Balance Sheet**

Balance Sheet (€m)	2019A	2020A	2021A	H1 2021	H2 2022
ASSET ITEMS					
Cash and cash equivalents	0,0	24,2	33,5	19,5	32,2
Financial assets measured at fair value through profit or loss	0,0	0,0	0,0	0,0	0,0
Financial assets measured at amortised cost	148,7	176,5	321,0	214,6	361,7
Property, Plan and Equipment (PPE)	5,3	5,1	4,9	4,9	4,7
Intangible assets	0,4	0,8	1,7	1,0	1,8
Tax assets	0,9	1,4	1,2	0,6	1,9
a) current	0,5	0,7	0,9	0,4	1,7
b) deferred	0,4	0,8	0,3	0,3	0,2
Other assets	3,1	2,2	3,0	3,2	4,8
TOTAL ASSETS	158,4	210,2	365,3	243,8	407,2
LIABILITY AND SHAREHOLDERS' EQUITY ITEMS					
Financial liabilities measured at amortised cost	129,0	175,4	314,6	204,9	332,5
a) payables		175,4	283,6	204,9	296,2
b) outstanding securities	129,0	0,0	31,0	0,0	36,3
Tax liabilities	0,6	0,9	1,2	0,5	1,6
Other liabilities	7,6	8,3	15,8	10,5	20,8
Severance pay	1,2	1,4	1,4	1,4	1,4
Provision for risk and charges	0,6	1,6	0,3	0,2	0,1
Share capital	3,3	3,3	3,3	3,3	4,2
Share premium reserve	5,8	5,8	7,8	7,8	25,4
Reserves	6,2	8,2	11,4	11,4	16,2
Valuation reserves	(0,1)	(0,1)	(0,0)	(0,1)	(0,0)
Profit (loss) for the year	4,2	5,3	9,5	3,9	4,9
TOTAL LIABILITIES AND SHAREHOLDERS'S EQUITY	158,4	210,2	365,3	243,8	407,2





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